

NOTICE OF MEETING

HSP Standing Leadership Conference

THURSDAY, 8TH JULY, 2010 at 18:00 HRS – COUNCIL CHAMBER, CIVIC CENTRE, WOOD GREEN, HARINGEY, N22 8LE.

AGENDA

MEMBERSHIP: Please see membership list set out below.

1. APOLOGIES

To receive any apologies for absence.

2. URGENT BUSINESS

The Chair will consider the admission of any items of Urgent Business. (Late items of Urgent Business will be considered under the agenda item where they appear. New items of Urgent Business will be considered under Item 12 below).

3. DECLARATIONS OF INTEREST

Members of the HSP should declare any personal/and or prejudicial interests with respect to agenda items and must not take part in any decision required with respect to those items.

4. MINUTES (PAGES 1 - 8)

To confirm the minutes of the meeting held on 25 March 2010 as a correct record.

5. CONFIRMATION OF CHAIR FOR 2010/11

To confirm Councillor Claire Kober, Leader of Haringey Council, as Chair for 2010/11.

6. CONFIRMATION OF VICE-CHAIR FOR 2010/11

To appoint a Vice-Chair fro 2010/11.

7. CONFIRMATION OF MEMBERSHIP FOR 2010/11

For Partners to advise of any changes in their representation for 2010/11.

8. WORKING AT NEIGHBOURHOOD LEVEL

A presentation will be given by Neighbourhood Management followed by a question and answer session.

9. HARINGEY'S RESIDENTS SURVEY RESULTS: 2010

A presentation on the results of the latest Resident's Survey.

10. FINANCIAL OUTLOOK

A presentation on the implications of the Coalition Governments public sector spending plans.

11. WORKING TOGETHER - REFRESHING THE SUSTAINABLE COMMUNITY STRATEGY (PAGES 9 - 12)

A presentation will be given followed by a 'Round Table' discussion.

12. NEW ITEMS OF URGENT BUSINESS

To discuss any items of AOB admitted under Item 2 above.

13. ANY OTHER BUSINESS

To discuss any items of AOB.

14. DATES OF NEXT MEETINGS

To noted the dates of future meetings set out below:

- 21 October 2010, 6pm, venue TBC
- 3 February 2011. 6pm, venue TBC
- 28 April 2011, 6pm, venue TBC

Kevin Crompton
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Organisation (s)	No. of reps	Name of Representative
Haringey Council	5	Cllr. Claire Kober , Leader of the Council (Chair) Kevin Crompton , Chief Executive Cllr. Nilgun Canver , Cabinet Member Cllr. Lorna Reith , Cabinet Member Cllr Bernice Vanier , Cabinet Member
NHS Haringey	2	Richard Sumray , Chairman Tracey Baldwin , Chief Executive
Haringey Council/NHS Haringey	1	Susan Otit , Interim Director of Public Health
Barnet, Enfield & Haringey Mental Health Trust	1	Maria Kane , Chief Executive
London Fire Brigade	1	Richard Mills , Borough Commander Haringey
Metropolitan Police	1	Dave Grant , Chief Superintendent
Job Centre Plus	1	John Marange , External Relations Manager
Middlesex University	1	Lucille Allain , Director of Social Programmes
College of North East London	1	Paul Head , Principal of CONEL
Registered Social Landlords	1	TBC
Homes for Haringey	1	Michael Jones , Chair of Homes for Haringey
Community Link Forum	6	Grant Cornwell John Egbo Maureen Galvin Sona Mahtani Rev Nims Obunge Michele Stokes
HAVCO	1	Gloria Saffrey , Chair of HAVCO
Thematic Board Representatives	5	TBC , BPP representative Peter Lewis , CT representative Cllr John Bevan , IHB representative TBC , EPB representative Rev Nims Obunge , SCEB representative Cllr Dilek Dogus , WBSPB representative
Area Assembly Chairs	7	Cllr Lyn Weber , Crouch End, Hornsey and Stroud Green Cllr Gail Engert , Muswell Hill, Alexandra, Fortis Green and Highgate Cllr Anne Stennett , Northumberland Park and White Hart Lane Cllr Gina Adamou , St Ann's and Harringay Cllr Isidoros Diakides , Tottenham and Seven Sisters Cllr Stuart McNamara , West Green and Bruce Grove Cllr Joanna Christophides , Wood Green
TOTAL	35	

Observers & Others	MPs	David Lammy MP Lynne Featherstone MP	2
	GLA	Joanne McCartney MPA	1
	Chair of Overview & Scrutiny Committee	Councillor Gideon Bull	1
	Community representatives and service users of geography or of interest as suggested by topic areas	To be determined as required	TBC

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MINUTES OF THE HARINGEY STRATEGIC PARTNERSHIP BOARD (HSP)
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Present: Paul Head (Vice-Chair), Tracey Baldwin, Councillor John Bevan, Councillor Nilgun Canver, Kevin Crompton, Markos Chrysostomou, Councillor Dilek Dogus, John Egbo, Paul Head, Derma Ioannou, Micheal Jones, Peter Lewis, Rev Nims Obunge, Susan Otiti, Councillor Lorna Reith, Faiza Rizvi, Walter Steel, Michele Stokes, Richard Sumray.

In Attendance: Louisa Aubeeluck, Xanthe Barker, Janet Capstick, Mary Connolly, Wayne Longshaw, John Moss, Helena Pugh.

MINUTE NO.	SUBJECT/DECISION	ACTION BY
HSP207.	APOLOGIES Apologies for absence were received from the following: Chief Superintendent Dave Grant Siobhan Harrington (<i>non Board member</i>) Maria Kane Councillor Claire Kober Joanne McCartney	
HSP208.	URGENT BUSINESS No items of Urgent Business were raised.	
HSP209.	DECLARATIONS OF INTEREST No declarations of interest were made.	
HSP210.	MINUTES RESOLVED: That the minutes of the meeting held on 21 January 2010 be confirmed as a correct record.	Xanthe Baker
HSP211.	ACCESS TO SERVICES - PUBLIC SERVICE OFFER A presentation was given on the Public Service offer in Haringey and the benefits of moving towards a 'Total Place' approach in terms of how partner agencies worked together to achieve efficiencies and improve the quality of services. Following the presentation the Board discussed the issues raised and it was noted that, in addition to using data sets such as Mosaic, it was also essential to look at how services were accessed in reality. Local Ward Councillors and other community leaders, with a good understanding of	

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how services were accessed and used, would need to be involved if a Total Place approach was adopted.

The Board was advised that the scenarios provided within the presentation formed part of a desktop exercise to demonstrate how Mosaic community profiling could assist in mapping services against the demographics of the Borough. It was recognised that if the data was applied to a real piece of work, for the purpose of planning public services, there would need to be significant engagement with service providers and stakeholders.

It was noted that NHS Haringey had used a similar a data set known as Dr Foster as part of the second phase of the Joint Strategic Needs Assessment (JNSA). The Board was advised that the ability to map the social economic composition of the Borough provided a useful additional 'layer' of intelligence that assisted in the targeting of messages with respect to public health.

The Board discussed the Total Place approach and it was noted that the future financial constraints upon the Public Sector, balanced against the need to deliver high quality services, necessitated a more integrated approach. The HSP Performance Management Group (PMG) had used its last two sessions to consider how the partnership could achieve this and there had been agreement to develop a joint approach. The overview of the Borough provided by Mosaic would form a useful tool in achieving this. Asset management was cited as one project that could be taken forward.

In response to concerns around the impact that this may have upon the Voluntary and Community Sector (VCS) the Board was advised that part of the work being proposed would identify any areas of duplication. Therefore where this occurred, regardless of the organisation, there would need to be rationalisation. The Board was advised that there were no plans to target the VCS in terms of budgetary cuts.

The Council's Chief Executive noted that discussion with the new political administration, following the local elections in May, would be required before any decision with respect to adopting a Total Place approach could be made by the Partnership.

All to note

After further discussion there was agreement, in principal, that the HSP Executive should consider in more detail the approach that should be taken with respect to working towards a Total Place approach and the delivery of public services in the Borough.

There was agreement that a briefing note should be produced on Total Place. and circulated to the Board.

Wayne Longshaw

RESOLVED:

- i. That the presentation be noted.

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	<p>ii. That the HSP Executive should consider in more detail the approach that should be taken with respect to working towards a Total Place approach to assets management and the delivery of public services in the Borough.</p>	Wayne Longshaw
<p>HSP212.</p>	<p>HOUSING IN HARINGEY - UPDATE</p> <p>This item was deferred until a future meeting.</p>	
<p>HSP213.</p>	<p>GOVERNANCE PROPOSALS FOR THE HARINGEY STRATEGIC PARTNERSHIP BOARD AND PERFORMANCE MANAGEMENT GROUP</p> <p>The Board received a report that proposed changes to the roles of the HSP and the HSP Performance Management Group (PMG).</p> <p>At the Boards previous meeting it had been agreed that proposals should be formed with respect to revising the structure of the HSP with a view to it becoming more strategic and policy focussed. This included the establishment of a Standing Leadership Conference (SLC) which would replace the existing HSP Board.</p> <p>Other changes to the structure of the Partnership included the creation of an Executive body, which would replace the existing PMG; this would shape and direct resources and commission evidence based strategies that reflected the Partnership's aspirations for the Borough.</p> <p>The Board discussed the proposals and concern was raised with respect to the creation of a Business Group. It was contended that this would form an additional layer in terms of process that was not required. The Board was advised that the Business Group would look at performance and engagement issues in more depth and act as a filter for the HSP Executive allowing it to concentrate on more strategic issues.</p> <p>It was noted that the establishment of the Business Group was not intended to circumvent the Theme Boards or alter their role.</p> <p>It was contended that the relationship between the Theme Board Chairs and the existing HSP PMG was not strong enough and there was agreement that better links were required and consideration should be given as to how the new governance structure could assist in achieving this.</p> <p>It was noted that there were specific statutory duties that certain Theme Boards were obliged to fulfil and that these would need to be recognised in the terms of reference of these bodies.</p> <p>It was clarified that under the current legislation Local Strategic Partnerships had no statutory function; there was a reliance on consensus and each partner implementing the decisions made by the LSP within their organisation. Therefore the creation of an Executive did not remove any decision making powers from the LSP. The proposed structure was intended to enable the LSP to make better use of its time</p>	<p>Wayne Longshaw / Mary Connolly</p> <p>Wayne Longshaw / Mary Connolly</p>

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	<p>and the expertise of partners by allowing it look at local issues and building consensus around these.</p> <p>There was a general consensus that, as their attendance was poor, the following places on the SLC should be deleted from the core membership and listed as observers:</p> <ul style="list-style-type: none"> • Local MP's x2 • Local Greater London Authority Representative x1 <p>It was also queried whether the NDC should have membership as its status had now changed. It was noted that the Bridge Trust included Member representation on it's Board and therefore would be represented at the SLC.</p> <p>After further discussion there was a general consensus that, subject to the points above being addressed, the proposals put forward should be implemented as set out in the report.</p> <p>RESOLVED:</p> <p>That the proposed Terms of Reference be agreed and these should come into effect as of 1 April 2010.</p>	<p>Wayne Longshaw / Mary Connolly</p> <p>Wayne Longshaw / Mary Connolly</p>
<p>HSP214.</p>	<p>REFOCUSING PERFORMANCE MANAGEMENT</p> <p>The Board considered a report that set out proposals for revising the approach to performance management for the HSP.</p> <p>The new arrangements were intended to set out more clearly roles and responsibilities to ensure accountability throughout the Partnership. The establishment of the HSP Business Group was integral to the new arrangements and it would be responsible for general performance monitoring.</p> <p>The Board discussed the report and there was agreement that, as presented, it did not provide a clear picture of how the new arrangements would operate. Concern was primarily around the lack of clarity with respect to the role of the Business Group and whether there would be an element of duplication in terms of the performance monitoring already undertaken by the Theme Boards.</p> <p>The Board was advised that the Business Group would review performance as a whole and also look at cross cutting issues and targets. The Theme Boards would act as the 'specialists' with respect to their areas and continue to monitor performance issues.</p> <p>The Business Group would also look at performance more analytically and report on this in a way that would allow the Executive to look at how the Partnership as a whole could address these issues. It was intended that the overview provided by the Business Group and its ability to look at issues impacting on performance in a more detailed way, would add</p>	

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	<p>value to the Partnership's approach to performance.</p> <p>Concern was raised around how the VCS would be represented within the new performance management structure, in particular the Business Group. In response to suggestions that the CLF should also be represented, the Vice-Chair noted that the case for this should be put forward if this was considered appropriate.</p> <p>RESOLVED:</p> <p>That proposals set out in the report, with respect to re-focussing the Partnership's approach to performance management and the HSP Business Group's role, be agreed.</p>	HAVCO / CLF
HSP215.	<p>GRANT THORNTON – REVIEW OF PARTNERSHIP WORKING IN HARINGEY</p> <p>The Board received a report that presented the findings of a review of Partnership working in Haringey carried out by Grant Thornton.</p> <p>The review was undertaken between November 2009 and February 2010 and had looked at the relationship between the Council, NHS Haringey and other key partners. It had focused specifically on the quality of partnership working and shared governance arrangements.</p> <p>It was noted that the review would form part of the supporting evidence for the Comprehensive Area Assessment (CAA). The HSP PMG had commissioned a separate review of Partnership working and an Action Plan was being formed as part of this, which reflected many of the points raised within the review.</p> <p>In response to concerns that the CLF had not been consulted by Grant Thornton the Vice-Chair noted that the organisation could feed into the Action Plan.</p> <p>It was confirmed that the Grant Thornton review would not be used for any other purposes than the CAA.</p> <p>RESOLVED:</p> <p>That the report and management actions contained within it be noted.</p>	CLF / HAVCO
HSP216.	<p>LOCAL AREA AGREEMENT PERFORMANCE UPDATE TO JANUARY 2010</p> <p>The Board received a report that provided an overview of the latest performance data with respect to Local Area Agreement (LAA) targets.</p> <p>It was noted that the delay in signing off a significant proportion of the targets meant that there was still a considerable deficit in the performance data presented. The Board was also advised that it had been estimated that approximately £6M of reward funding would be received for the achievement of Stretch Targets.</p>	

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	<p>The Board discussed the report and it was queried why performance against targets with respect to teenage pregnancy were shown as being Red when the Borough had seen the fastest decline in the levels of teenage pregnancy in London.</p> <p>It was noted that the method of measuring this had recently changed and that this may account for the discrepancy. It was requested by the Chief Executive of NHS Haringey that clarification was provided outside the meeting around which information was being used to inform this target.</p> <p>In response to a query, the Council's Chief Executive advised that before it could be determined how the Reward Funding attached to the achievement of Stretch Targets would be distributed; a political steer would be required from the new political administration in place after May 2010.</p> <p>The Board was advised that the HSP PMG had considered the approach that should be taken to the distribution of reward funding at its last meeting, as requested by the HSP. Given the need for the Council's new political administration to approve any process agreed, there had been a general consensus that this should be discussed after May.</p> <p>It was noted that any Reward Funding would not be received until next year and therefore there would be sufficient time to work up options as to how the funding received would be allocated.</p> <p>RESOLVED:</p> <p>That the report be noted.</p>	<p>Eve Pelekanos</p> <p>All to note</p>
<p>HSP217.</p>	<p>THEME BOARD UPDATES</p> <p>The Board received a report that provided an overview of the work that had been undertaken by the Theme Boards since the previous meeting.</p> <p>RESOLVED:</p> <p>That the report be noted.</p>	
<p>HSP218.</p>	<p>NEW ITEMS OF URGENT BUSINESS</p> <p>No items of new items of Urgent Business were admitted.</p>	
<p>HSP219.</p>	<p>ANY OTHER BUSINESS</p> <p>No items of AOB were raised.</p>	
<p>HSP220.</p>	<p>DATES OF NEXT MEETINGS</p> <p>The dates of future meetings, as set out below, were noted:</p>	<p>All to note</p>

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	<ul style="list-style-type: none">• 6pm, 8 July 2010• 6pm, 21 October 2010• 6pm, 3 February 2011• 6pm, 28 April 2011	
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The meeting closed at 7.45pm.

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Making a real difference to the lives of people in Haringey

Addressing the big issues: Refreshing our Sustainable Community Strategy

We are living in challenging times, with a rapidly changing political and economic environment which will inevitably shape our priorities. Locally, we have a new Council Administration with new manifesto commitments which need to be delivered. Nationally, the new Coalition Government has made it clear that reducing the budget deficit is the most urgent issue facing Britain.¹ At the same time, Ministers have set out their belief that it is time for a fundamental shift of power from Westminster to local people by giving new powers to councils, communities, neighbourhoods and individuals. This includes an intention to create a simple and consolidated national planning framework covering all forms of development and setting out national economic, environmental and social priorities.²

Each local authority has a statutory duty to provide a Sustainable Community Strategy (SCS) which sets out the long-term strategic vision for the area. In Haringey, our [Sustainable Community Strategy](#) (SCS) is the framework that helps us identify the “big issues”, as the focus for partnership working locally.

Launched in 2007, the HSP has much to be proud of in the last three years, as set out in the two SCS [progress reports](#).³

Doing more with less

Our aim is to refresh the SCS in an efficient, effective way. It will not involve a whole scale re-write but will refine, update and develop what we already have.

This means that the process should not be separated from mechanisms that already exist, nor should it duplicate work that is already ongoing. We are therefore recommending that:

- the SCS project leads work closely with key strategy leads to review, refine and agree a set of local themes
- each of the local themes is delivered via a key strategy in a partnership programme of work (*see figure 1*).

This will enable us to link our key strategies clearly and directly into the SCS, building on what we already have. It will capture key priorities that have been identified as part of the ongoing development and monitoring of those strategies. The outcome will be a set of key strategies and a SCS that is able to identify and adapt to meeting new and emerging needs. This will be a rolling programme of change.

Where we are now

The HSP Executive has agreed that the SCS is refreshed this year, for the following reasons:

- Since 2007 there have been a number of new local policy developments which need to be better reflected in the SCS, such as the Local Development Framework and Core Strategy 2011-26, the Children and Young People’s Plan, and the Housing Strategy
- The need for a new partnership delivery plan for 2011-14, currently known as the Local Area Agreement (LAA).

What we want to achieve

Our aim is to renew our SCS so that it:

¹ [The Spending Review framework](#), HM Treasury, June 2010

² [The Coalition: our programme for Government](#), HM Government, May 2010

³ The [first progress report](#) (June 2007- December 2008) can be found on the Haringey website, the second progress report (January 2009 - March 2010) will be published this summer and is available upon request from the [Council’s Policy Team](#).



- guides the work of the HSP
- Is based on – and directly linked to – our key strategies and their action plans
- identifies the priorities for the renewed LAA

This will create a dynamic relationship between the SCS, key strategies and the LAA.

The refreshed SCS will:

- set out the “big issues” for Haringey, based on evidence
- be measurable, which means it must be transparent about what we want to achieve, by when, how and who is responsible – ‘spending wisely, spending fairly’
- contribute to our work on Total Haringey

Figure 1 sets out the process for achieving these aims by:

- providing the framework for all of the HSP’s key strategies
- aligning key priorities that they have identified (during development and regular monitoring)

The process will follow the principles set out in the HSP’s Community Engagement Framework, Compact and Community Cohesion Framework which incorporate our commitment to promoting equalities.

How we will achieve this

We are therefore proposing that the process for refreshing the SCS will fall into two broad phases:

1. Evaluating the current SCS – where are we now?

A self-evaluation of progress to March 2010 has been completed.

2. Establishing the ‘Big Issues’ for Haringey now and in the future

- a) What do we know? This will include an audit of existing knowledge, including:
- findings of local consultations since 2007 for key strategies including those undertaken to develop the Local Development framework and Core Strategy
 - local and national political manifestos
 - statutory and local needs assessments, and Borough Profile information
 - perception information/ major surveys e.g. the Residents Survey
 - existing and upcoming local and national policy developments
- b) Consultation with stakeholders
- Strategic consultation: kick-off meeting at the HSP Standing Leadership Conference on 8 July 2010
 - Key strategy consultation: A number of the HSP’s key strategies and delivery plans are due to be reviewed for example:
 - Safer for All Strategy
 - Well-being Strategic Framework
 - Children and Young People’s Implementation Plan

All consultations on SCS key strategies will be ‘branded’ as such to signpost their contribution to the SCS refresh process. This will ensure that these strategies will develop priorities not only for their individual areas but also for the SCS.

Timeframe

Deadline	Action	Responsibility of:
Summer 2010	Review of existing SCS and audit of existing local knowledge	SCS Refresh Project Team
Autumn 2010	Consultation on several key strategies which underpin the SCS	Key Strategy Leads
	Assess the impact of the Comprehensive Spending Review	SCS Refresh Project Team
Spring 2011	SCS refresh project ends, and a revised SCS is published	SCS Refresh Project Team
	LAA Delivery Plan produced	Policy & Performance, Haringey Council
Summer 2011 onwards	Key strategies delivering the SCS will be updated on a rolling basis and the SCS will be updated accordingly.	Key Strategy Leads

Overseeing the process

The HSP Executive has agreed to nominate individuals to sit on a Partnership Steering Group which will oversee the refresh of the SCS. This will be a task and finish group that meets a set number of times and reports to the HSP Executive.

For further details contact the Corporate Policy Team, Haringey Council:



Email: policy@haringey.gov.uk



Phone: Liz Marnham (Corporate Policy Officer) on 020 8489 2514 or
Becky Cribb (Corporate Project Officer) on 020 8489 2981

Figure 1: Key Haringey Strategies and Plans

